## 1. Value Added Roles of the Science and Practice of Ergonomics and Human Factors in 2022 and Beyond – Nancy Black (Keynote Speaker)

There are various resources available that can aid us in our ergonomic evaluations:

- Peer Reviewed Journals
  - o Applied Ergonomics: Human Factors in Technology and Society
  - Ergonomics: The International Journal of Research and Practice in Human Factors and Ergonomics
  - o Ergonomics in Design (highly recommended by speaker)
  - Human Factors: The Journal of the Human Factors and Ergonomics Society (HFES)
  - o International Journal of Industrial Ergonomics
  - Le Travail Humain (bilingual)
  - o Pistes: An Interdisciplinary Journal About Work and Health (Bilingual)
  - o IISE Transactions on Occupational Ergonomics and Human Factors
  - o Theoretical Issues in Ergonomics Science
  - Work: A Journal of Prevention, Assessment & Rehabilitation
- Free Online Resources
  - o Ergonomics Canada Magazine
  - Chartered Institute of Ergonomics and Human Factors (CIEHF)
  - International Ergonomics Association (IEA)
    - E-posters
    - HFE Tools <a href="https://iea.cc/ergonomics-in-practice/tools-for-assessing-and-implementing-hfe-in-the-workplace/">https://iea.cc/ergonomics-in-practice/tools-for-assessing-and-implementing-hfe-in-the-workplace/</a>
      - Google Spreadsheet on this website with various different resources
    - COVID-19 Resources https://iea.cc/covid-19-resources/
- International Ergonomics Association (IEA) Publications
  - o Ergonomic Checkpoints
  - Ergonomic Checkpoints in Agriculture
  - Principles and Guidelines for Human Factors/Ergonomics (HFE) Design and Management of Work Systems
  - Ergonomic Checkpoints in Health Care Work
  - o EQUID Design Process Guidelines
- Anticipated Publications
  - Ergonomics in a Nutshell for Project Managers Supervisors (2023)
  - Ergonomics in a Nutshell for Labour Organizers (2024)
- Publications recognized by the IEA will be controlled for quality
  - o https://iea.cc/

#### 2. MSD Exposure Assessment – Current Practices and What the Future May Have in Store – Steve Fischer

- Majority of tools used for ergonomic assessments are catered to single task analysis
- The purpose of this study is to try and identify tools that can be used to analyze multitask work and/or determine ideal qualities that these tools should have
- Study surveyed ergonomic and safety professionals to try and determine which tools are currently being used
  - NIOSH was the most commonly used tool amongst professionals
  - o Snook, RULA, REBA were also in the top 5
- Current literature shows that tools used for multi-task work are related to mechanical damage (i.e. compression, shear, tension) and/or muscle damage (i.e. fatigue)
  - o Damage and recovery times may be different between mechanical and muscular
- Some tools the currently assess multi-task work include:
  - o LiffT
  - o DUET
  - The Shoulder Tool
  - Recommended Cumulative Recovery Allowance (RCRA)
- Conclusions
  - MSDs from mechanical damage vs. muscle fatigue may have different time dependencies
  - Tissue type and mode of loading matter when considering accumulation and recovery
    - High order "risk" metrics may be insufficient
  - There is currently limited availability of tissue/mode of loading specific tools
  - Additionally, tools that inform muscle fatigue accumulation and recovery times are limited
- Some non-invasive direct measurement tools exist (i.e. TuMeke Ergonomics, VelocityEHS AI Tools)
  - These tools use pose estimation to determine postures
  - Video-based pose estimation may play a key role in developing a multi-task tool
    - Can be used in combinations with single task evaluations (i.e. force measurements) to determine joint torque, muscle fatigue, etc.

#### 3. Proprioception Measures on Heavy Lifting – Daniel Armstrong (PhD Presentation)

- Investigate different ways to reduce injuries associated with heavy lifting
- Paramedics cannot eliminate or substitute the risk
  - o Engineering controls are also not always feasible
  - As a result, they typically rely on administrative controls
- Literature from 2020 found that administrative controls were not effective in reducing injury risk for lifting (i.e. instructing workers on proper lifting techniques)
- Motor control based administrative interventions may be effective in changing worker behaviour
- Wanted to investigate why some people work in ways that minimize exposure to the body
  - O How can we change biomechanical exposure on the body?
- Hypothesis Increase in proprioceptor information results in a decrease in low back loads
- Study had paramedic, trained individuals, and novice participants
  - o Had participants lift weight in vertical direction to determine max strength
  - Then instructed individuals to either perform a self-selected posture, squat, or stoop
- Hypothesis was supported and it was found that an increase in proprioceptive ability seems to bias motor control on lower back loads
- Additionally, literature suggests that proprioceptive ability decreases with fatigue (i.e. repetitive lifting)

# 4. Lessons Past and Future... A Journey Through Ergonomics – Gary Dennis (Keynote Speaker)

- ManTRA Manual Task Risk Assessment Tool
- PErforM Participative Ergonomics Research Tool
  - o Lesson learned importance of practical training and visual engagement tools
  - o Paper based tool scale of 1-5 for force, posture, repetition
  - o Provides guides for which countermeasures should be implemented
  - Originally used for coal mining
- PECivCon Participative ergonomics tool for civil construction workers
  - Proved that paper-based tools tend to be difficult to use
  - Lesson learned need to engage all parties at the start and define responsibilities
- Train Facilitators Participative Ergonomic Approach
  - Lesson learned need to engage all levels of management and have practical ongoing training for facilitators
  - Having senior management buy in is very important

- Advanced and specialized analysis can be useful for appropriate projects but is not always essential to develop controls for many tasks
- Development of ErgoAnalyst tool (risk assessment tool)
  - Having a centralized online database is essential for large companies
  - Need to select the right facilitators and embed the system within the corporate process
- In order to effectively manage MSD risks we need to consider:
  - o How does an MSD injury really occur?
  - How can we use knowledge to design work that decreases the risk of injury while maximizing health and performance?
  - O How can we do this easily and effectively?
- We know there are 5 factors that can cause an MSD
  - Exertion (internal force and speed)
  - Posture (awkward postures exponentially increase risk)
    - Thresholds are body part specific
  - Movements (repetitive or static)
    - Repeated identical or similar movements matter
  - Exposure (duration vs. recuperation)
  - Environment (heat, cold, vibration, etc.)
    - There is an app to measure whole body vibration using accelerometers within a phone
- Used ErgoAnalyst to evaluate risk of tasks
  - Tool can help identify high risk body areas based on risk factors
  - Sometimes we have a green risk that results in injury risk avoidance and improving health and performance (i.e. going to the gym)
- What is participative ergonomics? Who needs to be involved?
  - Maximizes the effective involvement of workers as task experts
  - Workers need to be involved with developing effective controls
  - Workers need to take ownership of controls
  - Management needs to provide support for the process and to implement controls
  - Facilitators (i.e. ergonomists) are experts who assess risks and lead the participative process
  - Manufacturers know available controls and drive (action) implementation of controls
- How do we implement participatory ergonomics as effectively as possible?
  - o 6 step process
    - Training → Identify and Prioritize Hazardous Manual Tasks → Assess
      Risks → Develop and Evaluate Controls → Implement Controls → Assess
      and Review the Residual Risk
    - Cyclical process
  - o It is important to share the solution to highlight before and after scenarios
- How do you measure success of an ergonomics program?

- Lag Indicators
  - Decrease in injuries
  - Increase in productivity
  - Increase in work culture
- Lead Indicators
  - Controls implemented (i.e. pre-post reports)
  - Job analysis reports
  - Workplace analysis reports
- Use lead indicators to predict risk of injury rates
- How can we effectively decrease the risk of injury whilst maximizing health and performance?
  - Design controls (decrease load and/or increase tissue capacity) via participative ergonomics
- How can we get results as easily and effectively as possible?
  - Systemic approach with shared solutions

#### 5. Integrating HFE into Healthcare Systems Simulations for Better Work and Better Care

- Nursing work is difficult to analyze with conventional human factors methods
- Study looks into stimulation as a method to analyze nursing work
- System Dynamics Modelling Patrick Neumann
  - Constant cycle of job design (workload) impacting fatigue which impacts error
  - o This model help managers understand workload results on quality
  - Results of study
    - Peak nurse fatigue increases through the work week if nurses are unable to recover in between shifts
    - Lag between peak fatigue, burnout, and absenteeism
    - Increase in work load results in a decrease in recover which results in an increase of errors
    - As more burnout nurses take time off, fewer burnt out nurses remain at work
    - A decrease in fewer burnt out nurses results in a decrease in errors and an increase in quality of care
    - Early RTW = increase in errors and burnout rates
- Discrete Event Simulation (DES) Sadeem Qureshi
  - Represent complex structures of a system as a sequence of ordered event and stages, in which variables change at a discrete set of points
  - Quantify effects of operational decisions of workload and quality of care
  - Can factor in walking patters, layout, logic decisions, priority sequence for patients
  - o Can test different scenarios (i.e. 12 hour shift with and without breaks)

- Model found that nurses doing 14 hours of work in a 12 hour shift (prepandemic)
- o After COVID used the model to map out the workday
  - Found that nurses with 5 COVID positive cases spent ~6 hours a shift to don/doff PPE
  - Average nurse spends ~4 hours to don/doff PPE during a shift
  - More COVID cases = a decrease in care time and quality of care
  - Nurses now have less time during a shift to perform work tasks due to time spent donning/doffining PPE
- Model has the capability to test different technical designs and operational policies
- Model helps to identify impact on nurse workload and quality of care
- DES with Biomechanical Load and Fatigue Michael Greig
  - DES shows task time and sequence information but misses biomechanical data
  - o Ability to add in physical workload to the model to asses loads on joints
  - Found that there was a decrease in lumber spine compression when you increase the number of COVID patients
    - More time was spent donning/doffing PPE which put less load on the back
    - Same pattern seen in shoulders
- In summary, there are different levels of models
  - System Dynamics (macro)
  - o DES (unit level)
  - Biomechanics (body of the individual)

# 6. The Art and Science of Ergonomics: Examples from Policing (Tanya Morose & Dwayne VanErd)

- Evidence Based Research = Practitioner + Best Available Research Evidence + Worker Experience
- We need to get creative to provide solutions to problems that don't fit guidelines and standard assessments (i.e. policing work)
- For police officers their cruiser is their office
  - Work is extremely variable
  - o 8-12 hr shifts (365 days a year)
  - Have to wear heavy PPE (vest and duty belt)
- We cannot eliminate or substitute concerns
  - Engineering controls are also usually difficult to implement
  - Often left with training, stretching, and PPE
- Research study conducted Synthesizing current RTW programs in policing
  - There are few studies regarding RTW programs in policing

- First stage of study was to gather current RTW practices and experiences through interviewers
- Gathered a variety of participants who had different injury types (physical, psychological, or a combination)
  - A lot of workers had a combination of physical and psychological injuries
- Results of study
  - Context
    - RTW can be challenging
    - Injuries can be complex
  - Culture
    - Hierarchical (chain of command)
    - Stoicism (injury = weakness)
    - Stigma
- 3 RTW Practice Themes
  - Accommodation
    - Takes time and effort to recover
    - Challenging to find meaningful work based on availability of work and restrictions
  - Communication
    - Genuine and timely communication is important
    - RTW process requires clarity and consistency
      - RTW process did not work well for people with mental health and psychological injuries
      - Worked better for physical injuries
    - Need to have a balance between flexibility and consistency
  - Trust Building
    - Lack of confidentiality
    - Perceived malingering (thinking people are taking advantage of the system)
    - Lack of trust (HR and wellness)
      - Fear that reporting an injury or taking time off would interrupt a career
- RTW guide for Ontario police services has been developed based on research results
  - o <a href="https://www.iwh.on.ca/publications/rtw-in-policing-time-to-act">https://www.iwh.on.ca/publications/rtw-in-policing-time-to-act</a>
- How do we support and quantify job demands with highly variable workplace demands?
  - Need to give meaningful work (some workers don't think that desk work is meaningful work, however it could be)
  - Use JDD's to determine placement this can be challenging based on the variability of work
- Considerations for complex, non-cyclical work
  - Document review prior to assessment
  - Staff sergeant/superintendent interviews
  - Onsite worker shadowing and interviews (multiple days)

- o Task variability (shift, division)
- Comprehensive task descriptions
- o Report interpretation
- Use a prevention based approach to support psychological H&S and worker well being